

	2006	2007	2008	FY08 Spending as % Of Initial Budget	Percentage Change Over Prior Year	YTD 01/31/2009
Sources of Cash						
Beginning Budget	\$1,679,186.00	\$1,748,324.00	\$1,930,248.00			\$1,780,892.00
Budget Transfers In	\$465,644.70	\$146,485.61	\$302,385.43			\$14,899.00
Budget Transfers Out	(\$176,851.95)	(\$106,021.98)	(\$357,882.00)			(\$1,999.00)
Total Sources of Cash	\$1,967,978.75	\$1,788,787.63	\$1,874,751.43			\$1,793,792.00
Uses of Cash						
Salary	\$1,065,623.92	\$1,258,167.05	\$1,330,888.69	68.95%	5.78%	\$691,037.44
OPS:						
62008 - Student Asst-OPS	\$24,457.00	\$30,957.49	\$22,660.90	1.17%	-26.80%	\$11,945.96
62009 - OPS Staff	\$13,601.75	\$7,754.03	\$6,901.31	0.36%	-11.00%	\$7,128.00
62501 - Social Security-OPS	\$1,065.50	\$896.82	\$738.07	0.04%	-17.70%	\$706.70
Total OPS	\$39,124.25	\$39,608.34	\$30,300.28	1.57%	-23.50%	\$19,780.66
Expense:						
7000 - Expenditures, Current Operating	\$177,865.70	\$185,372.11	\$179,673.44	9.31%	-3.07%	\$164,859.16
7020 - Communications	\$12,035.72	\$13,195.18	\$12,598.13	0.65%	-4.52%	\$7,196.17
7025 - Printing & Reproduction	\$52,321.51	\$56,068.16	\$42,729.64	2.21%	-23.79%	\$17,492.06
7030 - Office Supplies & Other	\$19,900.91	\$15,673.45	\$11,911.00	0.62%	-24.01%	\$4,722.39
7101 - Travel	\$22,621.37	\$3,921.02	\$3,697.90	0.19%	-5.69%	
Total Expense	\$284,745.21	\$274,229.92	\$250,610.11	12.98%	-8.61%	\$194,269.78
OCO:						
7415 - Other Capital Outlay	\$499.00	\$416.51		0.00%	-100.00%	
74154 - Equipment	\$2,198.00	\$10,227.58	\$0.00	0.00%	-100.00%	\$1,399.00
Total OCO	\$2,697.00	\$10,644.09	\$0.00	0.00%	-100.00%	\$1,399.00
Other Uses of Cash	\$0.00	\$0.00	\$0.00	0.00%	-100.00%	\$0.00
Total Uses of Cash	\$1,392,190.38	\$1,582,649.40	\$1,611,799.08	83.50%	1.84%	\$906,486.88
Encumbrances:						
Estimated Salary Encumbrance						\$522,625.49
Other Encumbrance	\$7,524.57	\$15,951.24	\$35,895.00			\$6,660.00
Less Total Encumbrance	\$7,524.57	\$15,951.24	\$35,895.00	1.86%	125.03%	\$529,285.49
Ending Cash/Budget	\$568,263.80	\$190,186.99	\$227,057.35	11.76%	19.39%	\$358,019.63

In 2008, some Development salaries were moved to E&G (increased) to free Foundation funds.

Reduced in 2008 as part of budget reductions

Reduced in 2008 as part of budget reductions

increased costs associated with the campaign & institutional marketing

little variation

Reduced in 2008 as part of budget reductions

Reduced in 2008 as part of budget reductions

Reduced travel charged to E&G in 2009 as part of budget reductions; began using CF funds in 2007 as part of campaign plan

computers on a 4 replacement year cycle; began using CF funds in 2008

	2006	2007	2008	FY08 Spending as % Of Initial Budget	Percentage Change Over Prior Year	YTD 01/31/2009
Sources of Cash						
Beginning Budget	\$450,297.04	\$648,911.47	\$767,145.03			\$854,251.31
Budget Transfers In	\$14,407.10	\$23,331.00	\$121,004.33			\$438,319.97
Budget Transfers Out	(\$336,158.60)	(\$19,331.00)	(\$93,125.74)			(\$438,319.97)
Total Sources of Cash	\$128,545.54	\$652,911.47	\$795,023.62			\$854,251.31
Uses of Cash						
Salary	\$0.00	\$0.00	\$75,483.05	9.84%	0.00%	\$29,682.03
Expense:						
7000 - Expenditures, Current Operating	\$1,794.24	\$16,088.47	\$68,292.06	8.90%	324.48%	\$94,093.21
7025 - Printing & Reproduction		\$10,263.64	\$26,730.34	3.48%	160.44%	\$448.98
7030 - Office Supplies & Other	\$6.38	\$324.67	\$146.13	0.02%	-54.99%	\$797.00
7101 - Travel	\$5,810.84	\$27,599.24	\$26,541.06	3.46%	-3.83%	\$14,737.93
Total Expense	\$7,611.46	\$54,276.02	\$121,709.59	15.87%	124.24%	\$110,077.12
OCO:						
74154 - Equipment	\$12,092.68		\$6,532.02	0.85%	100.00%	\$2,772.00
74155 - Furniture	\$1,045.98	\$0.00	\$0.00	0.00%	0.00%	\$6,126.45
Total OCO	\$13,138.66	\$0.00	\$6,532.02	0.85%	0.00%	\$8,898.45
Other Uses of Cash	\$0.00	\$0.00	\$0.00	0.00%	-100.00%	\$0.00
Total Uses of Cash	\$20,750.12	\$54,276.02	\$203,724.66	26.56%	275.35%	\$148,657.60
Encumbrances:						
Estimated Salary Encumbrance						\$13,851.22
Other Encumbrance	\$1,804.54	\$35,112.70	\$11,720.00			\$20,021.50
Less Total Encumbrance	\$1,804.54	\$35,112.70	\$11,720.00	1.53%	-66.62%	\$33,872.72
Ending Cash/Budget	\$105,990.88	\$563,522.75	\$579,578.96	75.55%	2.85%	\$671,720.99

Built up CF funds per campaign plan

In 2008, some positions were moved to carryforward. The positions will be eliminated at the end of the campaign.

increased costs associated with the campaign
 increased publications associated with campaign
 printer tray purchased in 2009
 Reduced travel charged to E&G in 2009 as part of budget reductions; began using CF funds in 2007 as part of campaign plan

little variation - computers on a 4 replacement year cycle
 new furniture required due to building leaks

\$350,000 is being transferred from Advancement CF2141 to Marketing CF2150 in February for the Spring Marketing Campaign

Index Preference: **Advancement - SUMMARY**

University Advancement E&G+ Carryforward

	2006	2007	2008	FY08 Spending as %	Percentage Change	YTD 01/31/2009
				Of Initial Budget	Over Prior Year	
Sources of Cash						
Beginning Budget	\$2,129,483.04	\$2,397,235.47	\$2,697,393.03			\$2,635,143.31
Budget Transfers In	\$480,051.80	\$169,816.61	\$423,389.76			\$453,218.97
Budget Transfers Out	(\$513,010.55)	(\$125,352.98)	(\$451,007.74)			(\$440,318.97)
Total Sources of Cash	\$2,096,524.29	\$2,441,699.10	\$2,669,775.05			\$2,648,043.31
Uses of Cash						
Salary	\$1,065,623.92	\$1,258,167.05	\$1,406,371.74	52.14%	11.78%	\$720,719.47
OPS:						
62008 - Student Asst-OPS	\$24,457.00	\$30,957.49	\$22,660.90	0.84%	-26.80%	\$11,945.96
62009 - OPS Staff	\$13,601.75	\$7,754.03	\$6,901.31	0.26%	-11.00%	\$7,128.00
62501 - Social Security-OPS	\$1,065.50	\$896.82	\$738.07	0.03%	-17.70%	\$706.70
Total OPS	\$39,124.25	\$39,608.34	\$30,300.28	1.12%	-23.50%	\$19,780.66
Expense:						
7000 - Expenditures, Current Operating	\$179,659.94	\$201,460.58	\$247,965.50	9.19%	23.08%	\$258,952.37
7020 - Communications	\$12,035.72	\$13,195.18	\$12,598.13	0.47%	-4.52%	\$7,196.17
7025 - Printing & Reproduction	\$52,321.51	\$66,331.80	\$69,459.98	2.58%	4.72%	\$17,941.04
7030 - Office Supplies & Other	\$19,907.29	\$15,998.12	\$12,057.13	0.45%	-24.63%	\$5,519.39
7101 - Travel	\$28,432.21	\$31,520.26	\$30,238.96	1.12%	-4.07%	\$14,737.93
Total Expense	\$292,356.67	\$328,505.94	\$372,319.70	13.80%	13.34%	\$304,346.90
OCO:						
7415 - Other Capital Outlay	\$499.00	\$416.51		0.00%	-100.00%	
74154 - Equipment	\$14,290.68	\$10,227.58	\$6,532.02	0.24%	-36.13%	\$4,171.00
74155 - Furniture	\$1,045.98	\$0.00	\$0.00	0.00%	0.00%	\$6,126.45
Total OCO	\$15,835.66	\$10,644.09	\$6,532.02	0.24%	-38.63%	\$10,297.45
Other Uses of Cash	\$0.00	\$0.00	\$0.00	0.00%	-100.00%	\$0.00
Total Uses of Cash	\$1,412,940.50	\$1,636,925.42	\$1,815,523.74	67.31%	10.91%	\$1,055,144.48
Encumbrances:						
Estimated Salary Encumbrance						\$536,476.71
Other Encumbrance	\$9,329.11	\$51,063.94	\$47,615.00			\$26,681.50
Less Total Encumbrance	\$9,329.11	\$51,063.94	\$47,615.00	1.77%	-6.75%	\$563,158.21
Ending Cash/Budget	\$674,254.68	\$753,709.74	\$806,636.31	29.90%	7.02%	\$1,029,740.62

Added Strategic Marketing budget in FY2008

In 2008, some Development salaries were moved to E&G (increased) to free Foundation funds.

Reduced in 2008 as part of budget reductions
Reduced in 2008 as part of budget reductions

increased costs associated with the campaign & marketing campaign
little variation
increased publications
Reduced in 2008 as part of budget reductions
Reduced in 2009 as part of budget reductions

little variation - computers on a 4 replacement year cycle
new furniture required due to building leaks

Index Preference: **Marketing E-G Only - SUMMARY**

	2006	2007	2008	FY08 Spending as % Of Initial Budget	Percentage Change Over Prior Year	YTD 01/31/2009
Sources of Cash						
Beginning Budget	\$814,244.00	\$873,309.00	\$825,611.00			\$271,617.00
Budget Transfers In	\$61,781.30	\$65,172.82	\$116,861.88			\$1,999.00
Budget Transfers Out	(\$55,775.95)	(\$49,019.98)	(\$34,969.00)			(\$1,999.00)
Total Sources of Cash	\$820,249.35	\$889,461.84	\$907,503.88			\$271,617.00
Uses of Cash						
Salary	\$553,579.07	\$610,088.58	\$596,016.96	72.19%	-2.31%	\$0.00
OPS:						
62008 - Student Asst-OPS	\$11,394.00	\$10,733.25	\$4,616.90	0.56%	-56.99%	
62009 - OPS Staff	\$5,434.70	\$4,388.64	\$6,901.31	0.84%	57.25%	\$180.00
62501 - Social Security-OPS	\$438.90	\$509.88	\$585.58	0.07%	14.85%	\$13.77
Total OPS	\$17,267.60	\$15,631.77	\$12,103.79	1.47%	-22.57%	\$193.77
Expense:						
7000 - Expenditures, Current Operating	\$170,856.80	\$179,723.90	\$166,909.79	20.22%	-7.13%	\$157,610.22
7020 - Communications	\$4,052.51	\$4,507.84	\$4,575.57	0.55%	1.50%	\$2,791.32
7025 - Printing & Reproduction	\$28,433.73	\$31,755.87	\$14,544.00	1.76%	-54.20%	\$1,214.27
7030 - Office Supplies & Other	\$4,367.27	\$6,103.31	\$3,893.90	0.47%	-36.20%	\$1,857.50
7101 - Travel	\$4,323.05	\$3,612.92	\$3,577.90	0.43%	-0.97%	
Total Expense	\$212,033.36	\$225,703.84	\$193,501.16	23.44%	-14.27%	\$163,473.31
OCO:						
7415 - Other Capital Outlay	\$499.00	\$409.00		0.00%	-100.00%	
74154 - Equipment	\$2,198.00	\$0.00	\$0.00	0.00%	0.00%	\$1,399.00
Total OCO	\$2,697.00	\$409.00	\$0.00	0.00%	-100.00%	\$1,399.00
Other Uses of Cash	\$0.00	\$0.00	\$0.00	0.00%	0.00%	\$0.00
Total Uses of Cash	\$785,577.03	\$851,833.19	\$801,621.91	97.09%	-5.89%	\$165,066.08
Encumbrances:						
Estimated Salary Encumbrance						\$0.00
Other Encumbrance	\$0.00	\$5,128.48	\$35,895.00			\$6,660.00
Less Total Encumbrance	\$0.00	\$5,128.48	\$35,895.00	4.35%	599.91%	\$6,660.00
Ending Cash/Budget	\$34,672.32	\$32,500.17	\$69,986.97	8.48%	115.34%	\$99,890.92

Marketing salaries were moved under the VP of Advancement in 2009.

External Printing has been reduced (The Fountain & Calendars)

Index Preference: **Marketing Carryforward Only - SUMMARY**

	2006	2007	2008	FY08 Spending as %	Percentage Change	YTD 01/31/2009
				Of Initial Budget	Over Prior Year	
Sources of Cash						
Beginning Budget	\$1,270.65	\$331.65	\$6.98			\$10,787.55
Budget Transfers In	\$2.56	\$4,331.00	\$27,878.59			\$255,881.97
Budget Transfers Out	(\$941.56)	(\$331.00)	\$0.00			\$0.00
Total Sources of Cash	\$331.65	\$4,331.65	\$27,885.57			\$266,669.52
Uses of Cash						
Salary	\$0.00	\$0.00	\$0.00	0.00%	0.00%	\$0.00
Expense:						
7000 - Expenditures, Current Operating		\$4,000.00	\$15,902.62	227831.23%	297.57%	\$76,587.99
7030 - Office Supplies & Other		\$324.67	\$146.13	2093.55%	-54.99%	
7101 - Travel	\$0.00	\$0.00	\$1,049.27	15032.52%	0.00%	\$0.00
Total Expense	\$0.00	\$4,324.67	\$17,098.02	244957.31%	295.36%	\$76,587.99
Other Uses of Cash	\$0.00	\$0.00	\$0.00	0.00%	0.00%	\$0.00
Total Uses of Cash	\$0.00	\$4,324.67	\$17,098.02	244957.31%	295.36%	\$76,587.99
Encumbrances:						
Estimated Salary Encumbrance						\$0.00
Other Encumbrance	\$0.00	\$0.00	\$0.00			\$11,545.00
Less Total Encumbrance	\$0.00	\$0.00	\$0.00	0.00%	0.00%	\$11,545.00
Ending Cash/Budget	\$331.65	\$6.98	\$10,787.55	154549.43%	154449.43%	\$178,536.53

\$350,000 is being transferred from Advancement CF2141 to Marketing CF2150 in February for th Spring Marketing Campaign

Index Preference: **Mrkt - Comm - SUMMARY**

Marketing E&G + Carryforward

	2006	2007	2008	FY08 Spending as %	Percentage Change	YTD 01/31/2009
				Of Initial Budget	Over Prior Year	
Sources of Cash						
Beginning Budget	\$815,514.65	\$873,640.65	\$825,617.98			\$282,404.55
Budget Transfers In	\$61,783.86	\$69,503.82	\$144,740.47			\$257,880.97
Budget Transfers Out	(\$56,717.51)	(\$49,350.98)	(\$34,969.00)			(\$1,999.00)
Total Sources of Cash	\$820,581.00	\$893,793.49	\$935,389.45			\$538,286.52
Uses of Cash						
Salary	\$553,579.07	\$610,088.58	\$596,016.96	72.19%	-2.31%	\$0.00
OPS:						
62008 - Student Asst-OPS	\$11,394.00	\$10,733.25	\$4,616.90	0.56%	-56.99%	
62009 - OPS Staff	\$5,434.70	\$4,388.64	\$6,901.31	0.84%	57.25%	\$180.00
62501 - Social Security-OPS	\$438.90	\$509.88	\$585.58	0.07%	14.85%	\$13.77
Total OPS	\$17,267.60	\$15,631.77	\$12,103.79	1.47%	-22.57%	\$193.77
Expense:						
7000 - Expenditures, Current Operating	\$170,856.80	\$183,723.90	\$182,812.41	22.14%	-0.50%	\$234,198.21
7020 - Communications	\$4,052.51	\$4,507.84	\$4,575.57	0.55%	1.50%	\$2,791.32
7025 - Printing & Reproduction	\$28,433.73	\$31,755.87	\$14,544.00	1.76%	-54.20%	\$1,214.27
7030 - Office Supplies & Other	\$4,367.27	\$6,427.98	\$4,040.03	0.49%	-37.15%	\$1,857.50
7101 - Travel	\$4,323.05	\$3,612.92	\$4,627.17	0.56%	28.07%	
Total Expense	\$212,033.36	\$230,028.51	\$210,599.18	25.51%	-8.45%	\$240,061.30
OCO:						
7415 - Other Capital Outlay	\$499.00	\$409.00		0.00%	-100.00%	
74154 - Equipment	\$2,198.00	\$0.00	\$0.00	0.00%	0.00%	\$1,399.00
Total OCO	\$2,697.00	\$409.00	\$0.00	0.00%	-100.00%	\$1,399.00
Other Uses of Cash	\$0.00	\$0.00	\$0.00	0.00%	0.00%	\$0.00
Total Uses of Cash	\$785,577.03	\$856,157.86	\$818,719.93	99.16%	-4.37%	\$241,654.07
Encumbrances:						
Estimated Salary Encumbrance						\$0.00
Other Encumbrance	\$0.00	\$5,128.48	\$35,895.00			\$18,205.00
Less Total Encumbrance	\$0.00	\$5,128.48	\$35,895.00	4.35%	599.91%	\$18,205.00
Ending Cash/Budget	\$35,003.97	\$32,507.15	\$80,774.52	9.78%	148.48%	\$278,427.45

Index Preference: **Development Alumni - Foundation E-G Only - SUMMARY**

	2006	2007	2008	FY08 Spending as % Of Initial Budget	Percentage Change Over Prior Year	YTD 01/31/2009
Sources of Cash						
Beginning Budget	\$864,942.00	\$875,015.00	\$1,104,637.00			\$1,509,275.00
Budget Transfers In	\$403,863.40	\$81,312.79	\$185,523.55			\$12,900.00
Budget Transfers Out	(\$121,076.00)	(\$57,002.00)	(\$322,913.00)			\$0.00
Total Sources of Cash	\$1,147,729.40	\$899,325.79	\$967,247.55			\$1,522,175.00
Uses of Cash						
Salary	\$512,044.85	\$648,078.47	\$734,871.73	66.53%	13.39%	\$691,037.44
OPS:						
62008 - Student Asst-OPS	\$13,063.00	\$20,224.24	\$18,044.00	1.63%	-10.78%	\$11,945.96
62009 - OPS Staff	\$8,167.05	\$3,365.39		0.00%	-100.00%	\$6,948.00
62501 - Social Security-OPS	\$626.60	\$386.94	\$152.49	0.01%	-60.59%	\$692.93
Total OPS	\$21,856.65	\$23,976.57	\$18,196.49	1.65%	-24.11%	\$19,586.89
Expense:						
7000 - Expenditures, Current Operating	\$7,008.90	\$5,648.21	\$12,763.65	1.16%	125.98%	\$7,248.94
7020 - Communications	\$7,983.21	\$8,687.34	\$8,022.56	0.73%	-7.65%	\$4,404.85
7025 - Printing & Reproduction	\$23,887.78	\$24,312.29	\$28,185.64	2.55%	15.93%	\$16,277.79
7030 - Office Supplies & Other	\$15,533.64	\$9,570.14	\$8,017.10	0.73%	-16.23%	\$2,864.89
7101 - Travel	\$18,298.32	\$308.10	\$120.00	0.01%	-61.05%	
Total Expense	\$72,711.85	\$48,526.08	\$57,108.95	5.17%	17.69%	\$30,796.47
OCO:						
7415 - Other Capital Outlay		\$7.51		0.00%	-100.00%	
74154 - Equipment	\$0.00	\$10,227.58	\$0.00	0.00%	-100.00%	\$0.00
Total OCO	\$0.00	\$10,235.09	\$0.00	0.00%	-100.00%	\$0.00
Other Uses of Cash	\$0.00	\$0.00	\$0.00	0.00%	0.00%	\$0.00
Total Uses of Cash	\$606,613.35	\$730,816.21	\$810,177.17	73.34%	10.86%	\$741,420.80
Encumbrances:						
Estimated Salary Encumbrance						\$522,625.49
Other Encumbrance	\$7,524.57	\$10,822.76	\$0.00			\$0.00
Less Total Encumbrance	\$7,524.57	\$10,822.76	\$0.00	0.00%	-100.00%	\$522,625.49
Ending Cash/Budget	\$533,591.48	\$157,686.82	\$157,070.38	14.22%	-0.39%	\$258,128.71

Index Preference: Dev Alumni Fndn Carryforward Only - SUMMARY

	2006	2007	2008	FY08 Spending as % Of Initial Budget	Percentage Change Over Prior Year	YTD 01/31/2009
Sources of Cash						
Beginning Budget	\$449,026.39	\$648,579.82	\$767,138.05			\$843,463.76
Budget Transfers In	\$14,404.54	\$19,000.00	\$93,125.74			\$182,438.00
Budget Transfers Out	(\$335,217.04)	(\$19,000.00)	(\$93,125.74)			(\$438,319.97)
Total Sources of Cash	\$128,213.89	\$648,579.82	\$767,138.05			\$587,581.79
Uses of Cash						
Salary	\$0.00	\$0.00	\$75,483.05	9.84%	0.00%	\$29,682.03
Expense:						
7000 - Expenditures, Current Operating	\$1,794.24	\$12,088.47	\$52,389.44	6.83%	333.38%	\$17,505.22
7025 - Printing & Reproduction		\$10,263.64	\$26,730.34	3.48%	160.44%	\$448.98
7030 - Office Supplies & Other	\$6.38			0.00%		\$797.00
7101 - Travel	\$5,810.84	\$27,599.24	\$25,491.79	3.32%	-7.64%	\$14,737.93
Total Expense	\$7,611.46	\$49,951.35	\$104,611.57	13.64%	109.43%	\$33,489.13
OCO:						
74154 - Equipment	\$12,092.68		\$6,532.02	0.85%	100.00%	\$2,772.00
74155 - Furniture	\$1,045.98	\$0.00	\$0.00	0.00%	0.00%	\$6,126.45
Total OCO	\$13,138.66	\$0.00	\$6,532.02	0.85%	0.00%	\$8,898.45
Other Uses of Cash	\$0.00	\$0.00	\$0.00	0.00%	-500.00%	\$0.00
Total Uses of Cash	\$20,750.12	\$49,951.35	\$186,626.64	24.33%	273.62%	\$72,069.61
Encumbrances:						
Estimated Salary Encumbrance						\$13,851.22
Other Encumbrance	\$1,804.54	\$35,112.70	\$11,720.00			\$8,476.50
Less Total Encumbrance	\$1,804.54	\$35,112.70	\$11,720.00	1.53%	-66.62%	\$22,327.72
Ending Cash/Budget	\$105,659.23	\$563,515.77	\$568,791.41	74.14%	0.94%	\$493,184.46

Index Preference: Dev Alumni Fndn E-G + Carryforward - SUMMARY

	2006	2007	2008	FY08 Spending as % Of Initial Budget	Percentage Change Over Prior Year	YTD 01/31/2009
Sources of Cash						
Beginning Budget	\$1,313,968.39	\$1,523,594.82	\$1,871,775.05			\$2,352,738.76
Budget Transfers In	\$418,267.94	\$100,312.79	\$278,649.29			\$195,338.00
Budget Transfers Out	(\$456,293.04)	(\$76,002.00)	(\$416,038.74)			(\$438,319.97)
Total Sources of Cash	\$1,275,943.29	\$1,547,905.61	\$1,734,385.60			\$2,109,756.79
Uses of Cash						
Salary	\$512,044.85	\$648,078.47	\$810,354.78	43.29%	25.04%	\$720,719.47
OPS:						
62008 - Student Asst-OPS	\$13,063.00	\$20,224.24	\$18,044.00	0.96%	-10.78%	\$11,945.96
62009 - OPS Staff	\$8,167.05	\$3,365.39		0.00%	-100.00%	\$6,948.00
62501 - Social Security-OPS	\$626.60	\$386.94	\$152.49	0.01%	-60.59%	\$692.93
Total OPS	\$21,856.65	\$23,976.57	\$18,196.49	0.97%	-24.11%	\$19,586.89
Expense:						
7000 - Expenditures, Current Operating	\$8,803.14	\$17,736.68	\$65,153.09	3.48%	267.34%	\$24,754.16
7020 - Communications	\$7,983.21	\$8,687.34	\$8,022.56	0.43%	-7.65%	\$4,404.85
7025 - Printing & Reproduction	\$23,887.78	\$34,575.93	\$54,915.98	2.93%	58.83%	\$16,726.77
7030 - Office Supplies & Other	\$15,540.02	\$9,570.14	\$8,017.10	0.43%	-16.23%	\$3,661.89
7101 - Travel	\$24,109.16	\$27,907.34	\$25,611.79	1.37%	-8.23%	\$14,737.93
Total Expense	\$80,323.31	\$98,477.43	\$161,720.52	8.64%	64.22%	\$64,285.60
OCO:						
7415 - Other Capital Outlay		\$7.51		0.00%	-100.00%	
74154 - Equipment	\$12,092.68	\$10,227.58	\$6,532.02	0.35%	-36.13%	\$2,772.00
74155 - Furniture	\$1,045.98	\$0.00	\$0.00	0.00%	0.00%	\$6,126.45
Total OCO	\$13,138.66	\$10,235.09	\$6,532.02	0.35%	-36.18%	\$8,898.45
Other Uses of Cash	\$0.00	\$0.00	\$0.00	0.00%	-100.00%	\$0.00
Total Uses of Cash	\$627,363.47	\$780,767.56	\$996,803.81	53.25%	27.67%	\$813,490.41
Encumbrances:						
Estimated Salary Encumbrance						\$536,476.71
Other Encumbrance	\$9,329.11	\$45,935.46	\$11,720.00			\$8,476.50
Less Total Encumbrance	\$9,329.11	\$45,935.46	\$11,720.00	0.63%	-74.49%	\$544,953.21
Ending Cash/Budget	\$639,250.71	\$721,202.59	\$725,861.79	38.78%	0.65%	\$751,313.17