MESSAGE FROM
Your Recruiting Team

As the Executive Director of Career Development and Community Engagement at the University of West Florida, I’d like to take this opportunity to thank you for interest in hiring UWF students and alumni. Our students have worked hard both in and outside the classroom to prepare for their futures. We look forward to facilitating the connection between you and these talented students.

Career Development and Community Engagement provides comprehensive career planning services to more than 13,000 students and alumni. We work with students at every stage of their career development process. Our staff is dedicated to assisting students in the discovery of their career interests and development of a career strategy. Through this process, students are encouraged to participate in experiential learning opportunities. Whether informal through volunteering, or, formal through internship or cooperative education, our students are graduating with the relevant experience and skills needed to hit the ground running in their career.

We also provide our employers with exceptional service in your pursuit to finding the “right fit” for your positions. Our staff regularly conduct consulting appointments with employers to assist in creating a brand on campus and attracting qualified candidates. The information and guidelines contained in this guide are designed to do just that. Please take a moment to read through them and, as always, let me or a member of the recruiting team listed below know if you have any questions.

We look forward to partnering with you!

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ABOUT UWF
Facts & Figures

Based in Pensacola with additional locations in the region, UWF is home to five academic colleges, offering a variety of bachelor’s and master’s degree programs, as well as specialist degrees and a doctorate in education. A driver of economic impact in Northwest Florida and beyond, UWF generates approximately $1 billion in total annual sales across the Florida economy.

RANKINGS AND DESIGNATIONS

- Ranked No. 2 in the “20 Best Value College for Students with Autism” by BestValueSchools.com (2018)
- Named a “Best Regional College” by PrincetonReview.com (2018)
- Ranked a “Best Public College or University” by Bizjournals.com (2017)
- Received the Higher Education Excellence in Diversity Award from INSIGHT Into Diversity magazine (2015, 2016, 2018)
- Named a Gold-level Military Friendly School Award recipient in the large public school category (2017)
- Named a “Best Colleges and Universities for Latinos” by Latino Leaders Magazine (2016)
- Named a National Center of Academic Excellence in Cyber Defense Education by the National Security Agency and the Department of Homeland Security through the academic year 2021-22 (2016) Hal Marcus College of Science and Engineering
- Center for Supply Chain Management Excellence established in 2017 in response to identified workforce needs throughout the region, state and country College of Business
- Ranked No. 3 in the U.S. for first-time pass rates on the CPA exam by the National Association of State Boards of Accountancy (2016) College of Business
- Ranked No. 2 for “Best Bachelor’s in Special Education Online Degree Programs” by BestCollegeReviews.org (2018) College of Education and Professional Studies
- Ranked No. 8 in the “10 Best Colleges for Nursing Majors in Florida” by Zippia.com (2017) Usha Kundu, MD College of Health
- Ranked No. 9 in “Best Colleges for Communication Majors in Florida” by Zippia.com (2018) College of Arts, Social Sciences and Humanities

STUDENT BODY PROFILE
UWF General Population

FALL 2017 ENROLLMENT
Total Enrollment 13,033

- Students from Northwest Florida: 76%
- Students from other areas in Florida: 24%
- Out-of-state students: 12%
- Students from outside of the U.S.: 2%
- Undergraduate students: 58%
- Graduate students: 42%

- Males: 40%
- Females: 60%

- African American: 12.14%
- Asian: 3.15%
- Hispanic: 9.31%
- White: 65.6%
- Other: 9.8%
If you think experienced graduates don’t exist, think again.

At the University of West Florida’s Office of Career Development and Community Engagement, we work with employers both in and out of the area to match them with uniquely qualified graduates who are the perfect fit for the rigorous demands of today’s dynamic workplace.

Tap into the distinctive and robust talent that exists at UWF. Whether it’s cybersecurity pros who rival experts from around the world or nurses who wow with take-charge initiatives, our graduates are at the cutting edge in each of their respective fields.

Prepare to be impressed. Connect with us today to join thousands of employers who are proud to hire UWF.
#iHIREUWF

Recruiting Opportunities at UWF

We connect employers to uniquely qualified candidates

Employers from across Northwest Florida and the country recruit talent from UWF. We offer a variety of career recruiting events including signature events, on-campus interviews, employer information sessions (“Meet and Greets”) and other networking opportunities. We are excited to consult with you to create a recruiting plan that fits your needs—no matter your organization’s size or need.

We are a comprehensive office serving all colleges and academic programs. Let us assist you with developing Cooperative Education Program (Co-op) or internship programs, promoting your non-profit organization’s volunteer opportunities, or seeking the entry-level or developing professional.

POST OPPORTUNITIES ON HANDSHAKE

UWF uses Handshake, a career services platform, to connect employers and graduates looking for jobs, experiential learning programs, career events and more. Handshake accounts are free to create and include mobile-optimized capability so you can reach students and alumni on the go.

- Post your available full-time, part-time, internship, Co-op and volunteer opportunities
- Register for upcoming career events
- Manage your applications and filter applicants based on job preferences/requirements
- Search and view public student and alumni profiles and résumés

Visit uwf.edu/handshake to create your account and start connecting with UWF students and alumni!

PARTNER WITH US

Our #iHireUWF Employer Partnership Program is a great way to build or expand your brand on campus, connect with students, and maximize your organization’s recruiting effectiveness at UWF.

The benefits of the Custom Partnership Option include:

- Unique and meaningful extension of your recruiting strategy
- Opportunity to make an impact at a distance
- Name and/or logo on event or program marketing materials including flyers, social media, targeted email blasts, and Handshake announcements
- Recognition at event or program through signage

PARTNERSHIP LEVELS

**$100 Partnership**
Partner on an event/program designed to increase student awareness of career education offerings such as the Ice Cream Social or Doughnut Days.

**$200 Partnership**
Partner on an event/program designed to assist students in perfecting their professional image such as a LinkedIn Photo Booth or Prep Place.

**$500 Partnership**
Partner on an event/program designed to prepare students for their future careers such as Senior Send-Off or Job Shadow Week.

**$3,000 Partnership**
Co-host an Etiquette Dinner designed to teach students dining etiquette in a professional setting.

*Options are not limited to events/programs listed above. Please contact our office to discuss more options available to your company or organization.*
ATTEND CAREER EVENTS

Career events increase your visibility and promote your brand with students and faculty. There are recruiting events to fit any organization’s needs: large, small, and everything in between. Choose to participate in our signature events to connect with a variety of students in one day or a program that targets specific majors or industries.

PART-TIME JOB FAIR
Finding great part-time employees can be difficult. The annual Part-Time Job Fair will be a great resource for your organization to meet strong student candidates for all of your positions.

PROFESSIONAL & GRADUATE SCHOOL EXPO
The Professional & Graduate School Expo is a great recruitment tool for your institution. With more than 8,000 students attending UWF, it’s an event you don’t want to miss!

BUSINESS CAREER EXPO
The Business Career Expo—held twice each year in Fall and Spring—is the perfect event to highlight your organization’s Co-op, internship, and full time opportunities. This event is exclusive to UWF students and alumni and specifically targets students from AACSB Accredited College of Business, highlighting our students in accounting, finance, global hospitality and tourism management, MIS, marketing, supply chain logistics, and economics.

The Business Career Expo is a premier opportunity for recruiters to get face-to-face with top-tier UWF students. Reserve your table soon—with limited space, this event tends to fill up quickly!

SCIENCE & ENGINEERING EMPLOYER SHOWCASE
The Science and Engineering Employer Showcase, offered exclusively for UWF students and alumni, targets students from UWF’s Hal Marcus College of Science and Engineering which houses 15 undergraduate degrees and six graduate degrees, producing highly competitive graduates every semester. Students in engineering, cybersecurity, information technology, mathematics, environmental sciences, and more are in attendance at this event. Reserve your table soon—with limited space, this event tends to fill up quickly!

HEALTH & SOCIAL SERVICES CAREER EXPO
Maximize your recruiting potential by participating in this great event that is open to all disciplines and majors while showcasing our Usha Kundu, MD College of Health. Market your full-time, internship and Co-op positions, specifically targeting students majoring in a variety of health-related programs, which includes exercise science and community health, nursing, psychology, physician assistant, and more!

ALL MAJORS CAREER AND INTERNSHIP FAIR
The All Majors Career and Internship Fair is a great opportunity to recruit candidates for all Co-op, internship and full-time opportunities. This event brings students from a variety of industries and backgrounds, allowing endless opportunities to meet our students at the graduate and undergraduate levels, as well as our UWF alumni.
UWF Recruitment Calendar

UWF Career Development and Community Engagement hosts a variety of recruiting events and career fairs throughout the academic year for our students. These events provide employers with the opportunity to meet and talk with students and alumni about various career opportunities. All of the events we host are open to all UWF students and alumni.

**JUNE**
Contact Career Development and Community Engagement to begin planning for Fall

**JULY**
Register for fall career events; start recruitment planning

**AUGUST**
Classes begin at UWF

**SEPTEMBER**
Part-Time Job Fair; consider scheduling a Meet & Greet in advance of the fall signature events

**OCTOBER**
Fall Business Career Expo and All Majors Career & Internship Fair

**NOVEMBER**
On-campus interviews and Meet & Greets conclude for Fall

**DECEMBER**
Fall classes end; fall commencement; start Spring recruitment planning

**JANUARY**
Classes resume for Spring; consider scheduling a Meet & Greet in advance of the spring signature events; Law School Recruitment Forum

**FEBRUARY**
Spring Business Career Expo and Health & Social Sciences Career Expo

**MARCH**
Science & Engineering Employer Showcase

**APRIL**
On-campus interviews and Meet & Greets conclude for Spring

**MAY**
Spring classes end; Spring commencement
EMployer Resource Guide

MEET & GREETs
Develop your own recruitment session! We assist you with strategically marketing your company on campus, table/room reservations, and determining the best location on campus to host your event.
*We recommend employers schedule Meet & Greets 3-4 weeks in advance, at minimum, to optimize marketing prior to visit

ON CAMPUS INTERVIEWS
Maximize your position branding by hosting an on-campus interview. Let us help you with promoting your position, setting up on campus, and organizing with additional strategic marketing!

CAREER ROAD TRIPS
Recruit from your location! Allow us to bring students to tour your facility, meet your staff, and view a day in the life of your company while promoting your opportunities.

CAREERS IN... PANELS
Share your knowledge and expertise. Participate in one of our program-specific panel discussions and provide recommendations to students regarding what they can do now to be better prepared for their future careers.

ETIQUETTE DINNER
Connect and develop relationships with UWF students that are interested in your field. This event is designed as a workshop for students on proper business dining etiquette and best practices for professional networking.

Not sure where to start?
Request a consult and we can work with you to develop a recruitment strategy to meet your needs.
uwf.edu/ihire or 850.474.2254

Students participate in an etiquette dinner which prepares them with professional techniques to use during a business meal.
High-Impact Practices
Experiential Learning at UWF

Opportunities to learn outside the classroom are a critical component of a college education. Experiential learning programs provide a powerful mechanism for students to apply knowledge and information acquired from their academic program for employers to evaluate future talent. When done well, the opportunities are truly a win-win!

Types of Experiential Learning at UWF

Internships
An internship is most often a one semester experience that may or may not be for course credit. It may also be paid or non-paid. However, non-paid internships should comply with the Fair Labor and Standards Act (FLSA). Paid internships must comply with minimum wage and overtime pay requirements under the FLSA. Hours per week are determined by employer and intern for both types of internships positions, typically 15-25 hours per week.

Cooperative Education
Cooperative education programs (Co-ops) are multi-semester experiences that are always for course credit and always paid. Students may choose from two types of Co-ops: parallel or alternating. A parallel Co-op student works and attends school at least three semesters in a row, averaging 15-25 hours a week at work and 9-12 academic credits. An alternating Co-op student alternates between workplace and school semester by semester, working 40 hours a week during work terms and going to school full time during academic terms.

Service-based Learning
Non-profit organizations have the ability to seek students as volunteers in addition to seeking interns or Co-op candidates. Service learning is a program component of a course for an individual or group with the experience connected to the academic course.

Weighing the Benefits Between Internships & Cooperative Education

- Both Co-ops and internships are intended to be learning experiences for the student; the intent should be to help students grow and develop in their career field and to connect their work to what they are learning in the classroom.
- Internships work well for short-term projects, typically only taking about four months to complete.
- The commitment for the student and the employer is shorter with internships.
- Co-ops work well for any organization looking to have an “intern” for longer than a semester.
- Both Co-ops and internships are great avenues for converting a student to full-time status without the need to spend added recruitment costs—you have already recruited and trained a potential full-time employee.

Organizations that invest in experiential learning receive many benefits. Experiential learning can be an effective talent pipeline tool and students often infuse new knowledge and skills into the organization.

Launching Your Program

Consider the following if you are interested in creating an internship or cooperative education program at your organization.

- Your overall goals for the program and how much support your program would receive from various levels within your organization
- Meaningful duties, important to your organization, that can reasonably be completed by a student
- A supervisor willing to devote time to support student learning
- Help with on-boarding, facilitating training, and meeting with student to establish learning goals
- Frequency of supervisor feedback with student
- Performance evaluation criteria
- Resources, equipment, and facilities for the student
- Position description with clearly defined learning objectives/goals related to the student’s academic and/or professional goals and host organization’s desired qualifications (see next page for example)
POSITION TITLE
Marketing and Communications Intern

POSITION DESCRIPTION
The Marketing and Communications Intern will gain experience in building internal/external relationships with community, agency and media partners. The intern will also gain experience in professional writing and graphic design/photography. This position reports directly to the Marketing Communications Manager. The primary responsibility of the Marketing and Communications Intern is to support the promotion of organizational events and ongoing communication with donors, media partners and staff. Other duties may also be assigned as needed.

DUTIES
- Uses client stories from funded programs to develop articles that will be used in stakeholder newsletter and organization’s website.
- Write press releases for events and announcements.
- Conduct interviews to be used in marketing materials.
- Support the marketing and communications staff in creating collateral pieces.
- Assist with special events including planning and execution of the event.
- Assist with any photography needs.
- Update social media sites including Facebook, Twitter and Pinterest.
- Any other duties as assigned by Marketing Communication Manager.

LEARNING OBJECTIVES AND BENEFITS
- Apply the principles of public relations and communication in a non-profit organization.
- Gain experience in project management.
- Create materials that can be included in a professional portfolio, specifically focusing on press releases, PSAs, Constant Contact announcements and newsletters.
- Exposure to community leaders and businesses.
- Leadership training.
- Increased knowledge of the Escambia County non-profit sector.

EDUCATION AND EXPERIENCE REQUIREMENTS
- Must be at least 18 years old, have a valid driver’s license with a clean record and the ability to commit a minimum of 10 hours per week for at least a three-month period.
- Intern should have experience in public relations or related field with skills in graphic design, photography, written and oral communication.
- Capable of handling high stress while maintaining a positive attitude.
- Professional appearance, clear speaking voice and excellent interpersonal skills are required.
- Computer skills including Microsoft Office software. Familiarity with Adobe Photoshop and InDesign are desired.
- Willingness/ability to drive to various locations for events and interviews.
DIVERSITY & INCLUSION AT UWF

Recruiting Diverse Populations

UWF welcomes students from a variety of backgrounds and experiences. Many of these students seek to gain experience in the workplace, either by working as interns during their college enrollment or by seeking full-time employment upon graduation. If your organization is interested in developing or expanding your recruitment efforts with diverse student populations, UWF Career Development and Community Engagement can work with you to develop a strategy to connect with these students.

INTERNATIONAL STUDENTS
Hiring one of our highly qualified international students need not be burdensome, as immigration laws relating to the most common immigration statuses of international students (F-1 and J-1) allow the University to authorize employment related to study. This employment may be comprised of one of the three forms below:

- Most international students may undertake internships during their studies merely by registering with the UWF Office of International Affairs and receiving Curricular Practical Training (CPT).
- Graduating international students who are in F-1 status are typically eligible for 12 months of job-related, full-time employment through Optional Practical Training (OPT). The student applies for this permission from the Department of Homeland Security and is issued an Employment Authorization Document (EAD) which the employer can use to verify employment eligibility. Students do not need a job offer for OPT.
- The small percentage of international students who are in J-1 immigration status may receive up to 18 months of Academic Training; a specific job offer is required for this permission, which is granted by the University.

INDIVIDUALS WITH DISABILITIES
CDCE recognizes that job seekers with disabilities comprise a key focus area for our employers’ diversity recruitment strategies. As a result, we are dedicated to working closely with you to effectively connect with this population and meet your diversity recruiting objectives.

JOB POSTINGS AND ACCOMMODATIONS
- To save time in recruitment and to ensure that disabled individuals can perform job duties before they go through the application process, please provide clarity regarding essential functions of positions in job announcements.
- In a world where technology is a necessary aspect of almost every business, physical ability is seldom a limitation. Assistive technology and other accommodations make it possible for people with a wide range of disabilities to be competitive in today’s labor market. The Americans with Disabilities Act of 1990 (ADA) requires that employers with 15 or more employees make reasonable accommodations in the workplace for employees with disabilities. Accommodations are to be made on a case-by-case basis and may not be required when costs create an undue hardship.

BENEFITS TO EMPLOYERS
- Increased retention: Employees with disabilities have a lower turn-over rate than non-disabled employees. In fact, employees with disabilities have a job-retention rate of 85% after one year of employment.
- Qualified employees: Employees with disabilities perform equally to employees without disabilities. A study of 250 supervisors indicates satisfaction with their employees with disabilities’ attendance and performance.
- Economic advantage: Multiple tax credits are available including the Workforce Opportunity Tax Credits; Tax Deduction to Remove Architectural and Transportation Barriers to People With Disabilities and Elderly Individuals; and small businesses can take an annual tax credit of up to $5,000 to help make their products and services accessible to people with disabilities.

For more information on hiring disabled students and graduates, please contact the Student Accessibility Resources at 850.474.2387.

BENEFITS TO EMPLOYERS
- Minimal time and paperwork for the employer: All paperwork for F-1 and J-1 students is handled by the students and the school aside from I-9 completion. A company may, in fact, save more time by hiring international students because the majority of them are exempt from Social Security (FICA) and Medicare tax requirements.
- No cost: The only cost to the employer hiring international students is the time and effort to interview and select the best candidate for the job.
- Fresh perspectives and unique skills: International students can offer employers a wide range of skills and abilities, including valuable foreign language skills, which can make international employees special assets to U.S. employers.
U.S. Citizenship and Immigration Services provides guidance on hiring non-U.S. citizens. For more information, please contact USCIS at 800.357.2099 or visit www.uscis.gov.
FACT SHEET #71: INTERNSHIP PROGRAMS UNDER THE FAIR LABOR STANDARDS ACT

This fact sheet provides general information to help determine whether interns and students working for “for-profit” employers are entitled to minimum wages and overtime pay under the Fair Labor Standards Act (FLSA).

BACKGROUND

The FLSA requires “for-profit” employers to pay employees for their work. Interns and students, however, may not be “employees” under the FLSA—in which case the FLSA does not require compensation for their work.

The Test for Unpaid Interns and Students

Courts have used the “primary beneficiary test” to determine whether an intern or student is, in fact, an employee under the FLSA. In short, this test allows courts to examine the “economic reality” of the intern-employer relationship to determine which party is the “primary beneficiary” of the relationship. Courts have identified the following seven factors as part of the test:

1. The extent to which the intern and the employer clearly understand that there is no expectation of compensation. Any promise of compensation, express or implied, suggests that the intern is an employee—and vice versa.
2. The extent to which the internship provides training that would be similar to that which would be given in an educational environment, including the clinical and other hands-on training provided by educational institutions.
3. The extent to which the internship is tied to the intern’s formal education program by integrated coursework or the receipt of academic credit.
4. The extent to which the internship accommodates the intern’s academic commitments by corresponding to the academic calendar.
5. The extent to which the internship’s duration is limited to the period in which the internship provides the intern with beneficial learning.
6. The extent to which the intern’s work complements, rather than displaces, the work of paid employees while providing significant educational benefits to the intern.
7. The extent to which the intern and the employer understand that the internship is conducted without entitlement to a paid job at the conclusion of the internship.

Courts have described the “primary beneficiary test” as a flexible test, and no single factor is determinative. Accordingly, whether an intern or student is an employee under the FLSA necessarily depends on the unique circumstances of each case.

If analysis of these circumstances reveals that an intern or student is actually an employee, then he or she is entitled to both minimum wage and overtime pay under the FLSA. On the other hand, if the analysis confirms that the intern or student is not an employee, then he or she is not entitled to either minimum wage or overtime pay under the FLSA.

Guidelines and information taken from the US Department of Labor Wage and Hour Division (www.wagehour.dol.gov)
GUIDELINES AND POLICIES
UWF Recruiting Standards

UTILIZING HANDSHAKE
The University of West Florida (University) and the Office of Career Development and Community Engagement (CDCE) works with corporate, non-profit, and government employers to post internships, cooperative education opportunities, volunteer and service experiences, as well as full-time and part-time jobs for UWF students and alumni. These opportunities, which shall be referred to as “employment” for the purposes of this agreement, are listed through Handshake.

- CDCE makes no particular recommendation regarding off-campus employers or agencies.
- Handshake is to be utilized to post employment opportunities only. Postings that incorporate advertisements of an organization’s goods or services will not be posted.
- The University is not responsible for the relationship between the student/alumni and the employer/agency.
- Some Handshake student profile information is self-reported. UWF students and alumni are expected to represent themselves accurately. Misrepresentation or presenting false information in Handshake could result in a violation of the UWF Student Code of Conduct. Alumni providing false information could be prohibited in using CDCE programs and services.
- The University is not responsible for the safety, wages, or working conditions, or other aspects of off-campus employment or work-based or service experiences of the student/alumni.
- CDCE reserves the right to refuse to post jobs or provide services for employers that do not support the educational mission of the University.
- All job listings and volunteer opportunities are posted at the discretion of the CDCE staff. We will not post jobs that appear to discriminate against applicants on the basis of age, color, disability, gender (including gender identity and sex), marital status, national origin, race, religion, sexual orientation, and veteran status.

GENERAL USAGE AND RECRUITMENT
CDCE asks that employment professionals abide by the following guidelines. Employer representatives who do not act in accord to these guidelines could risk being blocked from recruitment and usage of services. CDCE at the University of West Florida follows the National Association of Colleges and Employers (NACE) Principles for Professional Conduct. (www.naceweb.org/principles)

Provide accurate information. Employment professionals will supply accurate information on their organization and employment opportunities.

Maintain fair recruitment. Neither employment professionals nor their organizations will seek special favors or treatment which would influence their recruitment process as a result of support to the educational institution or CDCE office in the form of contributed services, gifts, or other financial support.

Maintain nondiscrimination policy. Employment professionals will maintain equal employment opportunity (EEO) compliance and follow affirmative action principles in recruiting activities.

Maintain confidentiality. Employment professionals will maintain the confidentiality of student information.

Use assessment tools and tests appropriately. Employment professionals engaged in administering, evaluating, and interpreting assessment tools, tests, and technology used in selection will be trained and qualified to do so. Employment professionals must advise students/alumni in a timely manner of the type and purpose of any test that students/alumni will be required to take as part of the recruitment process.

Third-party recruiting agency policy. If you are a third-party recruiter posting a job for a client, it is necessary to disclose the client name for which you are recruiting in the Job Description Box. All positions posted by third-party recruiters without the client name will be deleted from the Handshake system. Third-party recruiters are eligible to participate in career events if they are recruiting for their own organization or if they state the organizations they are representing at the time of the fair.

Non-Profit/Service Agency. Non-profit service agencies have access to Handshake to market full-time, internship, part-time, Co-op, and volunteer opportunities.
Temporary agencies or staffing services. Temporary agencies or staffing services are employers, not third-party recruiters, and will be expected to comply with the professional conduct principles set forth for employer professionals. These are organizations that contract to provide individuals qualified to perform specific tasks or complete specific projects for a client organization. Individuals perform work at the client organization, but are employed and paid by the agency.

Follow CDCE policy when working with external UWF departments. When employment professionals conduct recruitment activities through student associations or academic departments, such activities will be conducted in accordance with the CDCE policies.

Follow CDCE event registration policy. CDCE will be happy to refund your registration fee, if and only if, you cancel two (2) weeks or more prior to the event. If you have not paid in full and cancel less than two (2) weeks prior to the event, you will be held responsible for payment.

Remote and work-from-home internships. UWF has adopted the following policies regarding remote and work-from-home internships: In order for a remote internship to be posted in Handshake, the business must provide an email address, phone number, and web address. The position must include learning objectives and offer the student professional supervision for the duration of the internship. Additionally, the internship must meet the Fair Labor Standards Act requirements if it is unpaid. Internships requiring students to work from an employer’s residence will not be posted in Handshake.

Commission, sales, and financial industry positions. UWF CDCE strives to provide information that will connect students to the best possible job opportunities. Due to varying employment, business and compensation models used by employers, UWF CDCE will exercise discretion in working with those employers that comply with our established policies and practices including policies with regard to commission positions as applicable. Commission based sales, full-time opportunities must comply with the following criteria:

- Direct Hire (W-2) positions only.
- 1099 positions are eligible for posting on Handshake but must include the following disclaimer in the posting: “This position is not a direct hire (W-2) position and will result in the receipt of a 1099 tax form. Persons paid on a 1099 basis are independent contractors and are self-employed. Independent contractors are required to pay all self-employment taxes (Social Security & Medicare) as well as income tax. Independent contractors generally do not receive any type of employment benefits from the client. For more information please refer to www.irs.gov or talk with a tax professional.”
- 1099 independent contractor recruiting is not permitted at Career Fairs/Events nor eligible for On-Campus Interviews.
- With the possible exception of obtaining industry licenses, no up-front investment, out-of-pocket, non-refundable fees, purchase of goods, inventories, sales leads required.
- No part of compensation may be dependent on recruiting others.
- No repayment/reimbursement for training costs, draws-on-commission/cash advances on salary should the UWF student or alumni decide to leave the position for any reason.

AVOIDING UNETHICAL INTERVIEW QUESTIONS

Interviews are designed to allow employers to gauge how well a candidate’s skills and abilities align with the essential functions of the position. They can also be used to determine how well a candidate would “fit” within the organization. However, there are guidelines that should be followed by employers when conducting interviews.

Interview questions should be related only to facts that are relevant to whether a candidate can perform the functions of the job. Some types of questions are protected from being asked by law, such as those that are based on race, color, sex, marital status, number and/or ages of children or dependents, religion, and national origin (unless disclosure of this information is required to meet the job description). Other questions regarding age, sexual orientation, and disability are also prohibited if they are solely used to discriminate against a prospective candidate.